

2021 THIRD QUARTER

TOTAL BUSINESS RESULTS

REVENUE
\$4.3B

↑11% | ↑10%
TOTAL GROWTH | ORGANIC GROWTH*

DILUTED EPS
\$2.56 | \$2.77

GAAP | ADJUSTED*

GROSS MARGIN
32.6% | 32.8%

GAAP | ADJUSTED*

OPERATING MARGIN
11.6% | 12.2%

GAAP | ADJUSTED*

2021 DILUTED EPS* GUIDANCE

\$10.20 - \$10.45 | \$10.90 - \$11.10

GAAP

ADJUSTED*

INVESTING TO DELIVER SIGNIFICANT GROWTH IN 2022 AND BEYOND



SUPPORTING GROWTH CATALYSTS



ACCELERATING MARGIN RESILIENCY



EXPANDING SUPPLY CHAIN

"We are pleased to deliver record third quarter revenues, including 10% organic growth, as customer demand remains robust across the majority of our end markets. Our multi-year growth story remains compelling given the positive secular demand trends as we continue to invest in innovation, manufacturing automation, inventory and our supply chain."

— JIM LOREE, CEO



TOOLS & STORAGE

ORGANIC GROWTH*

↑13%

DEWALT'S LATEST BREAKTHROUGH

THE LIGHTEST AND MOST POWERFUL COMPACT BATTERY



INDUSTRIAL

ORGANIC GROWTH*

↑1%



SECURITY

ORGANIC GROWTH*

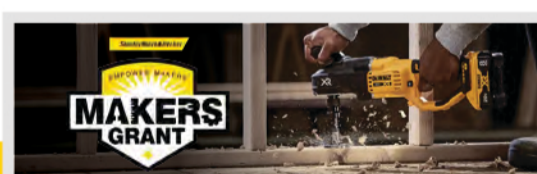
↑8%



LEADING IN SUSTAINABILITY WITH REVIVA™ POWER TOOLS



WINNING 46 PRODUCT INNOVATION AWARDS



FILLING THE TRADES GAP WELL BEYOND MAKER MONTH

STANLEYBLACKANDDECKER.COM/INVESTORS

*Non-GAAP financial measure; non-GAAP financial measures should not be considered replacements for, and should be read together with, the most comparable GAAP financial measures. Adjusted EPS, Adjusted Gross Margin and Adjusted Operating Margin excludes acquisition-related and other charges. Organic sales growth is defined as the difference between total current and prior year sales less the impact of companies acquired and divested in the past twelve months and any foreign currency impacts divided by prior year sales. For full financial data and non-GAAP reconciliations, please refer to Stanley Black & Decker's earnings release issued on October 28, 2021, available at <http://www.stanleyblackanddecker.com/investors>

Caution Concerning Forward-Looking Statements: This document contains "forward-looking statements" as defined in the Private Securities Litigation Reform Act of 1995 regarding future operating and financial performance. You are cautioned not to rely on these forward-looking statements, which are based on current expectations of future events. For important information about the risks and uncertainties that could cause actual results to vary materially from the assumptions, expectations, and projections expressed in any forward-looking statements, review the "Cautionary Statements" included in the Stanley Black & Decker earnings release issued on October 28, 2021, as well as the most recently filed Stanley Black & Decker Reports on Forms 10-K and 10-Q. Stanley Black & Decker does not undertake any obligation to update or release any revisions to any forward-looking statement as a result of new information or future events or developments.